## **Retrofit ROI Value Matrix**

No.	Why Buy?	Business Issue	Stakeholder	Desired Outcome(s)	Feature(s)	Category	Value Metric	Value Statement	Group	Components
1.	We want to reduce our labor costs for the machine	Because our margins are low as we are competing with offshore companies with lower labor rates, and domestic companies that have operators manning multiple machines.	VP Mfg., CEO, CFO	We need to increase process reliability and automation so that a single operator can man multiple machines, and eliminate the need for overtime.	The high MTBF of the new CNC and drives will increase reliability. Advanced tool management allows tool maintenance policy to be implemented and sister tooling will extend the time between tool maintenance interventions.	Cost Reduction	Reduction in labor hours No overtime labor	Reduce labor cost by increasing process reliability and automation so one operator can manage multiple machines using a CNC with a high MTBF and advanced tool management.	Productivity for production	<ul> <li>Labor hours</li> <li>Overtime hours</li> <li>Labor cost per hour</li> <li>Overtime cost per hour</li> <li>How many?</li> <li>How many?</li> <li>How much?</li> <li>How much?</li> </ul>
2.	We want the machine to produce the schedule output reliably	Because we lose revenue, sometimes miss critical fiscal commitments to shareholders, and sometimes even lose customers, when the machine does not produce the planned number of parts.	VP Mfg., CEO, CFO	We need increase the machines overall equipment effectiveness, increasing availability, speed and part yield quality.		Revenue Increase	Increased revenue		Productivity for production	<ul> <li>Number of setups</li> <li>Time for setup</li> <li>Downtime occurrence (MTBF)</li> <li>Time to repair (MTTR)</li> <li>Parts per day</li> <li>Cycle time</li> <li>Value of parts</li> <li>Setup scrap rate</li> <li>Production scrap rate</li> </ul>
3	We want to reduce our cost per part	Because global competition is squeezing margins	VP Mfg., CEO, CFO	We need to increase part production	Improved uptime will deliver more machining time and increased motor speeds and improved CNC acc/dec technologies will decrease cycle times by 20% on average.	Cost Reduction	Cost per part	Reduce part cost by decreasing part cycle time using the increased speed of motors and improved CNC acc/dec technologies.	Productivity for production	<ul> <li>Machining hours per day</li> <li>Machining days per year</li> <li>Days lost to upgrade system</li> <li>Number of parts produced</li> <li>Anticipated improvement</li> </ul>

4	We want to	Because there is a	Maint. Mgr.	We need a control	The high MTBF of	Cost	Reduction in	Reduce the cost of	Productivity	Repair hours
	reduce our	continuous downward	Widilit. Wigi.	system that is more	CNC and drives will	Reduction	CNC repair	CNC repairs by	for	• Labor rate
	maintenance	pressure on costs and the		reliable so there is	minimize service	and	labor cost	increasing control	maintenance	
	costs for the	obsolete control on the			interventions. The	Revenue	Revenue	system reliability so	mamitemanee	• Costs of parts
	machine			_	control includes 24-		from sale of	that less service is		Cost of inventory
	macinie	machine has premium		1		Increase				Cost of contract
		and rising costs for		available, at	month parts and labor		old control	required using a CNC		service
		parts, and we have to		reasonable prices,	contract, which will		and spares	with a high MTBF, a		• MTTR
		keep spare parts		eliminating the need	limit your resource and		inventory	2-year service		Value of CNC
		inventory because		for our own	cost exposure.			contract and 24/7		
		certain parts are difficult		inventory.	Technical support			technical support.		
		to get.			available is also					
					available 24/7. Parts			Increase revenue by		
					for the CNC system are			selling the old CNC		
					available from multiple			and its associated		
					sources at competitive			parts inventory.		
					prices, so you can sell					
					your obsolete					
					inventory.					
5.	We want to	Because we must	VP Mfg.	We need to increase						
	increase	respond quickly to		productivity in the						
	performance	competitive threats and a		next 12-weeks.						
	now	new machines have a								
		long lead time								